

WORK PROGRAMME AND PERFORMANCE INDICATORS 2023/24
Third Quarter – 1 October 31 December 2023

Re:New Climate - Net Zero with Nature

Climate change, along with biodiversity loss, is the greatest long-term challenge of the present day. The impact of climate change on the New Forest is likely to be wide reaching and the National Park Authority declared a climate and nature emergency in January 2020. The National Park Partnership Plan aims to contribute towards achieving net zero carbon emissions by 2050, through significant cuts in land-based emissions and the conservation and restoration of natural ecosystems, to both reduce emissions production and remove emissions from the atmosphere.

5 February 2024

Outcomes	Actions / Priorities	Quarterly RAG Status	Achieved by March 2024?	Action to regain (if amber or red)	Particular Points to Note
<p>A robust and consistent evidence base for climate action to deliver a net zero National Park by 2050. (Lead Officer, Paul Walton)</p>	<ul style="list-style-type: none"> Align the New Forest Green House Gas (GHG) emissions targets with those of key local stakeholders: Environment Agency, Natural England, Forestry England and partner local authorities. Agree a framework to address evidence gaps regarding the carbon storage and sequestration rates of the National Park’s habitats. Join the UN Race to Zero Initiative. Develop a means of tracking progress towards net zero goal by March 2024. Build an understanding of climate risks the National Park faces and the adaptations necessary to manage those risks. 	Previously Amber	Previously Green		NZWN Programme Manager started in January
<p>Enhanced public engagement with action on climate change amongst National Park residents, and visitors. (Lead Officer, Hilary Makin)</p>	<ul style="list-style-type: none"> Support the Green Groups Network with advice, funding and joint activities including one main joint sustainable living initiative. Increase numbers signed up to the nature and climate emergencies pledge by 500. 	Previously Green	Previously Green		Green Groups working on joint Community Energy project and deciding new project through YouCAN.

5 February 2024

Outcomes	Actions / Priorities	Quarterly RAG Status	Achieved by March 2024?	Action to regain (if amber or red)	Particular Points to Note
Green finance opportunities and carbon codes helping to support the special qualities of the National Park. (Lead Officer, Paul Walton)	<ul style="list-style-type: none"> Land Advice Service to promote green finance opportunities to land managers. Only those opportunities that avoid adverse unintended consequences to Park features e.g. loss of back-up grazing, loss of priority habitats to be promoted. 	Previously Green	Previously Green		
Nature-based climate solutions implemented to reduce land-based carbon emissions and increase carbon sequestration. (Lead Officer, Paul Walton)	<ul style="list-style-type: none"> Target Farming in Protected Landscape grants and advice and guidance to encourage progress towards key yearly land-use change targets of 70ha new woodland, 160ha peat restoration, 34ha agroforestry and 2ha of new hedgerows. With partners develop a means of monitoring and promoting progress on land-use change targets. 	Previously Green	Previously Green		
New development incorporates sustainable construction standards and techniques and delivers a range of environmental benefits. (Lead Officer, Steve Avery)	<ul style="list-style-type: none"> Monitor the implementation of our adopted Local Plan (2019) policies and the National Park Design Guide SPD (2022), both of which include guidance on sustainability. Annual National Park Building Design Awards held to recognise and celebrate the best green building projects in the National Park. Future review of local planning policies to have been scoped out, including the consideration of options to promote energy efficient development. 	Previously Green	Previously Green		The Government published a Written Ministerial Statement in December 2023 which stated, ‘...the Government does not expect plan-makers to set local energy efficiency standards for buildings that go beyond current or planned buildings regulations.’

5 February 2024

Outcomes	Actions / Priorities	Quarterly RAG Status	Achieved by March 2024?	Action to regain (if amber or red)	Particular Points to Note
<p>Enhanced walking, cycling and sustainable transport in and around the National Park to reduce carbon emissions, improve experience and help manage recreation. (Lead Officer, Jim Mitchell)</p>	<ul style="list-style-type: none"> • Scope and deliver an externally funded (corporate partner) electric vehicle charging installation at a suitable visitor location. • With partners, complete a New Forest-wide Local Cycling and Walking Infrastructure Plan and identify priority improvements to be made. • Work with the bus operator and drivers to manage and promote the three New Forest Tour routes, maintaining satisfaction ratings of at least 4.5 out of 5 and overall financial viability. • Encourage use of the train, bus, cycling, walking and the New Forest Tour as alternatives to driving - through site / route improvements (e.g. new signs, surface improvements), walking festival, online communications, app and via partners. 	Previously Green	Previously Green		<p>HCC is leading on the LCWIP. NPA officers have offered additional support to help finalise the draft and move to consultation phase.</p>

5 February 2024

Re:New Nature - Nature Recovery

Nature Recovery is at the forefront of the Government's agenda for National Parks. The National Park Partnership Plan aims to achieve an outcome where habitats are more resilient, restored, expanded, connected and maintained to enable wildlife to thrive, both within and beyond the National Park.

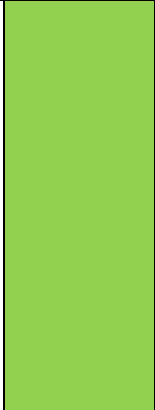

5 February 2024

Outcomes	Actions / Priorities	Quarterly RAG Status	Achieved by March 2024?	Action to regain (if amber or red)	Particular Points to Note
<p>A coherent, joined up nature recovery network linking the National Park with neighbouring and regional National Landscapes. (Lead Officer, Paul Walton)</p>	<ul style="list-style-type: none"> • Establish a ‘Team Re:New Nature’ to coordinate the delivery of the spatial plan for nature and project portfolio for the New Forest. • Drive progress towards Re:New Nature targets through: <ul style="list-style-type: none"> ◦ Land advice to farmers and land managers ◦ Support for farm clusters ◦ Developing opportunities for private investment in the natural environment of the National Park. • Ensure the National Park’s spatial plan for nature is supported by the development of Local Nature Recovery Strategies for Hampshire, Wiltshire and Dorset. • Work with neighbouring and regional National Landscapes to develop the ‘backbone’ of a Nature Recovery Network in the wider region. 	Previously Green	Previously Green		
<p>A suite of projects implemented to enhance the freshwater and wetland habitats of the New Forest. (Lead Officer, Paul Walton)</p>	<ul style="list-style-type: none"> • As co-host of the New Forest Catchment Partnership, direct projects to improve the freshwater landscape with Freshwater Habitats Trust, reporting annually on progress. • Use our role on the Wetland Restoration Forum and HLS Board to implement plans for restoring wetlands and freshwaters in the New Forest. • Use our engagement with water companies and Environment Agency to promote the need for improved water quality in the New Forest. 	Previously Green	Previously Green		

5 February 2024

Outcomes	Actions / Priorities	Quarterly RAG Status	Achieved by March 2024?	Action to regain (if amber or red)	Particular Points to Note
<p>More opportunities for increased investment in the natural capital of the National Park. (Lead Officer, Paul Walton)</p>	<ul style="list-style-type: none"> • With Natural England, investigate opportunities for mapping the extent, depth and condition of peat in need of restoration and report on outcomes. • Hold a minimum of three events to promote the understanding and application of the Natural Capital baseline amongst partners and stakeholders, including the use of natural capital audits. 	Previously Amber	Previously Green		
<p>Eligible development provides, as an absolute minimum, the mandated level of BNG set out in the Environment Act 2021. (Lead Officer, Steve Avery)</p> <p>Nutrient neutrality achieved for all relevant development in the National Park. (Lead Officer, Steve Avery)</p>	<ul style="list-style-type: none"> • Prepare local guidance for the effective implementation of Biodiversity Net Gain in the National Park, which will be mandatory for most new development from November 2023. • Apply the Nutrient Mitigation Checklist and agreed mitigation measures for all planning applications proposing a net increase in dwellings or providing overnight accommodation within the affected Solent and River Avon catchments. • The NPA’s habitat mitigation scheme operates effectively; and in parallel a strategic approach to mitigation is developed, working with authorities within the 13.8km ‘zone of influence’ of the New Forest’s internationally designated sites. To include the pooled use of developer contributions to support access management and monitoring measures where appropriate. • Effectively manage temporary campsites within the National Park through the Article 4 Direction, with future applications assessed against the 	Previously Green	Previously Green		

5 February 2024

<p>The recreational impacts arising from planned new development are fully mitigated, for both the New Forest and Solent designations. (Lead Officer, David Illsley)</p>	<p>approved guidance. All sites comply with the Habitat Regulations.</p>				
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Re:New People - an Inclusive National Park

The Government's national landscapes review highlights the opportunities for protected landscapes to deliver for everyone, so that the benefits for health and wellbeing are available to all parts of society. Linked to the second statutory purpose, the National Park Partnership Plan sets out a vision that people within reach of the New Forest, of all backgrounds, abilities and socio-economic groups, value the National Park as an important part of their lives and seek to care for it.

5 February 2024

Outcomes	Actions / Priorities	Quarterly RAG Status	Achieved by March 2024?	Action to regain (if amber or red)	Particular Points to Note
<p>Work with health providers, communities and businesses to enable people to benefit from improved mental and physical health through engagement with the special qualities of the National Park. (Lead Officer, Jim Mitchell)</p>	<ul style="list-style-type: none"> • Deliver guided walking and cycling, including 190 cycling sessions for up to 400 participants through PedALL. • Support a wider programme of ‘Green Health’ initiatives including walking, volunteering and cultural activity for health, signposting with online and face to face contact. • Support the Green Halo health and wellbeing work through delivery of events, webinars and the Health Education England Fellowship programme. 	<p>Previously Green</p>	<p>Previously Green</p>		<p>Green Health Hub launched with 17 groups on board. Response good with new groups interested in joining.</p> <p>PEDALL National Lottery Community Fund application submitted</p>
<p>Deliver a portfolio of learning and engagement activities for different audiences, making the National Park inclusive to all and enabling diverse voices in its future. (Lead Officer, Jim Mitchell)</p>	<ul style="list-style-type: none"> • 2023 programme of inclusion- Open Sight Hampshire (four visits), Southampton NP City / communities (five visits), Visitors and refugees’ group (five visits), ‘Enliven’ Dementia project (five + visits), University groups (two visits) - a total of over 20 visits by under-served groups. • Deliver travel grant scheme enabling a diverse range of groups to access the New Forest with a range of providers. • Deliver a month-long National Park artist in residency programme with charity SPUD. 	<p>Previously Green</p>	<p>Previously Green</p>		

5 February 2024

Outcomes	Actions / Priorities	Quarterly RAG Status	Achieved by March 2024?	Action to regain (if amber or red)	Particular Points to Note
<p>Volunteer action from individuals, communities and businesses to tackle the nature and climate emergency and care for the National Park. (Lead Officer, Jim Mitchell)</p>	<ul style="list-style-type: none"> • Deliver 10+ volunteering days directly to restore habitats and enhance nature and 10+ volunteer days to improve access to and understanding of the special qualities, and record heritage involving a minimum of 100 volunteers. • Run 2024 volunteer fair (attended by 40+ volunteering organisations and 500+ prospective volunteers) and signpost local opportunities online. 	<p>Previously Green</p>	<p>Previously Green</p>		
<p>Assisting communities and local organisations to lead and shape cultural and natural heritage projects that foster identity and a sense of place. (Lead Officer, David Illsley)</p>	<ul style="list-style-type: none"> • Local Listing Project: working with local communities to identify locally important assets within the National Park to add to the existing 'local list'. • Review of the three identified Conservation Area Character Appraisals undertaken. 	<p>Previously Amber</p>	<p>Previously Amber</p>	<p>The review of the Forest North East Conservation Area Character Appraisal is progressing well. However, the work required means the full review of 3 appraisals will not be completed by March 2024.</p>	<p>The Local Listing Project continues to progress well and engage communities, with further assets added to the New Forest National Park Local List following the December 2023 Planning Committee meeting.</p>

Re:New Place - Thriving Forest

The National Park Authority has a statutory duty to foster the socio-economic well-being of local communities within the National Park in taking forward the two purposes. The National Park Partnership Plan aims sustain a living, working Forest through its rich cultural heritage and natural beauty and support for commoning. There is a vibrant local produce market, access to affordable homes, sustainable tourism and high-value businesses and employees are attracted.

Outcomes	Actions / Priorities	Quarterly RAG Status	Achieved by March 2024?	Action to regain (if amber or red)	Particular Points to Note
<p>Develop and deliver of high-quality, bespoke curriculum linked education for schools and colleges. (Lead Officer, Jim Mitchell)</p>	<ul style="list-style-type: none"> • Children and young people have improved understanding of the National Park and the climate and nature emergency so that they can take positive action in response. • Teach sessions in and about the National Park, in schools and colleges and through youth activities, providing meaningful connection to nature, meeting curriculum aims where appropriate and addressing social and mental wellbeing needs. 	Previously Green	Previously Green		
<p>People have more awareness of and opportunity to develop green skills and careers. (Lead Officer, Jim Mitchell)</p>	<ul style="list-style-type: none"> • Employ at least three staff in paid entry level roles (min six months, apprentices, interns etc) providing appropriate additional support to them and their line managers. Research sustainable funding for these roles. • Support a total of five weeks of high-quality work experience opportunities for 14 years+. • Promote green careers awareness via multiagency presence at local school and college careers fairs. • Support the establishment of (external) early green careers network. 	Previously Green	Previously Green		Two new apprentice rangers recruited in December

5 February 2024

Outcomes	Actions / Priorities	Quarterly RAG Status	Achieved by March 2024?	Action to regain (if amber or red)	Particular Points to Note
<p>Improved understanding of the New Forest’s special qualities and how to care for them, by local people and visitors through direct engagement. (Lead Officer, Jim Mitchell)</p>	<p>Deliver face-to-face engagement, training and online activities, including:</p> <ul style="list-style-type: none"> • 10,000+ ranger engagements throughout the National Park during patrols, with mobile information unit, at events and in local communities. • Training and support to five+ businesses, five+ accommodation providers, eight+ local information points and visitor centres. 	<p>Previously Green</p>	<p>Previously Green</p>		
<p>Provide more affordable housing for local communities and retain the existing stock of affordable and occupancy restricted housing (Lead Officer, Steve Avery)</p>	<ul style="list-style-type: none"> • Secure an appropriate level of on-site affordable housing provision for local people on the allocated Local Plan housing sites, larger windfall sites and rural exception sites. • Identify more opportunities for rural exception sites; liaising with local communities / landowners / Homes England / Hampshire Homes Hub on site finding. • Planning monitoring and enforcement to ensure no net loss of existing stock of affordable and occupancy restricted dwellings to open market housing. 	<p>Previously Green</p>	<p>Previously Green</p>		<p>The adopted New Forest National Park Local Plan site allocations at Whartons Lane, Ashurst and Church Lane, Sway are due to deliver 50% on-site affordable housing for local people in housing need. The two sites will deliver more than 50 affordable dwellings.</p>

5 February 2024

Outcomes	Actions / Priorities	Quarterly RAG Status	Achieved by March 2024?	Action to regain (if amber or red)	Particular Points to Note
<p>Continuity of the landscape-scale collaboration demonstrated by the Our Past, Our Future and Green Blue Horizon schemes. (Lead Officer, Hilary Makin)</p>	<ul style="list-style-type: none"> Support the Legacy Landscape Partnership, identifying actions to deliver the National Park Partnership Plan priorities. Seek funding opportunities to continue the valuable work of the Partnership (engaging / adding new partners as necessary). 	Previously Green	Previously Green		
<p>Economic activity benefitting from, and contributing to, National Park purposes and the Greenprint for south Hampshire. (Lead Officer, Paul Walton)</p>	<ul style="list-style-type: none"> Maintain and expand the Green Halo Partnership and host the annual Green Halo Conference. Work with New Forest Produce Ltd to reinforce the value of the New Forest Marque to primary producers, including commoners. With the Solent Freeport, Solent LEP and New Forest Business Partnership, develop the Authority contribution to a green skills and training hub. Seek investment for National Park purposes from the Rural Shared Prosperity Fund. 	Previously Amber	Previously Green	<p>Limited resource available to develop Green Halo Partnership work has meant we will not be hosting the Green Halo Conference this year</p>	<p>Greenprint partnership - collaboration with Southampton and Portsmouth Universities continues to develop with the Partnership for South Hampshire</p>
<p>The Farming in Protected Landscapes (FiPL) programme delivering for the environment, people and the National Park. (Lead, Paul Walton)</p>	<ul style="list-style-type: none"> Year Three of the FiPL programme delivered. Monitoring and reporting of programme outcomes reported to Defra. 	Previously Green	Previously Green		

5 February 2024

Outcomes	Actions / Priorities	Quarterly RAG Status	Achieved by March 2024?	Action to regain (if amber or red)	Particular Points to Note
Improved management and oversight of land use change in the National Park. (Lead Officer, Steve Avery)	<ul style="list-style-type: none"> Monitoring new development and change of use of land to ensure compliance with new Local Plan. Continue to support partnership work to deter and address encroachments (e.g. through the Encroachment Working Party). Develop a data base / map of land use change in the National Park. 	Previously Amber	Previously Amber	Encroachment Working party has now been reconvened	
Lead and develop the archaeology service to protect cultural heritage and enhance understanding. (Lead Officer, Jim Mitchell)	<ul style="list-style-type: none"> Deliver heritage Higher Level Stewardship scheme commitments - advice and services. Deliver effective planning and advice service including delivery of service to partners, building a more complete picture of heritage assets. Working with communities, volunteers and landowners to engage with the public and improve scheduled ancient monuments and expand 'New Forest Knowledge' users. 	Previously Green	Previously Green		

5 February 2024

Outcomes	Actions / Priorities	Quarterly RAG Status	Achieved by March 2024?	Action to regain (if amber or red)	Particular Points to Note
<p>Reduce recreational impacts on the most vulnerable sites for the benefit of residents, businesses, commoning and wildlife. (Lead Officer, Steve Avery)</p>	<ul style="list-style-type: none"> • Develop a spatial plan for where recreation should be encouraged across the New Forest and surrounding areas and establish procedures to facilitate desirable changes. • Facilitate action (including online campaigns, signage, printed materials and face-to-face engagement), working directly and through working groups and liaison with organisations. Support enforcement of the two PSPOs covering the Open Forest areas. 	<p>Previously Green</p>	<p>Previously Green</p>		

Re:New Partnership - Team New Forest

The successful delivery of the statutory National Park purposes relies heavily on partnership working and this is fundamental to the Authority's work in and around the New Forest. The National Park Partnership Plan sets out a desired outcome that communities, businesses and organisations work together as a team to deliver the vision of the Partnership Plan, sharing knowledge, ideas and resources to deliver the best for the Forest. The National Park Authority plays a key role in this in helping to co-ordinate and, where appropriate, lead the work of partners.

5 February 2024

Outcomes	Actions / Priorities	Quarterly RAG Status	Achieved by March 2024?	Action to regain (if amber or red)	Particular Points to Note
Partnership Plan Leaders Panel drives cross-organisational performance, working together on 'big ticket' issues and projects and to ensure alignment of resources. (Lead Officer, Steve Avery)	<ul style="list-style-type: none"> • Support the new Partnership Plan Leaders' Panel and the officers' group to encourage genuine partnership working and sharing ideas. • Secure shared commitment to achieve the ambitions over the five-year timespan of the Partnership Plan. 	Previously Green	Previously Green		<p>Leaders Panel met on 15 December 2023 and agreed draft work programme for 2024</p> <p>Next officers' group meeting to be held in late February (date tbc)</p>
Provide mechanisms for feedback, input and activation from a wide range of communities. (Lead Officer, Hilary Makin)	<ul style="list-style-type: none"> • Conduct an audit of opportunities for stakeholder interactions. • Engage 6,000 people/year through regular two-way conversations with communities and stakeholders (in person meetings/events, surveys, consultations etc). • Parish Quadrant meetings held with all 37 town and parish councils within the National Park on a regular basis. 	Previously Green	Previously Green		

5 February 2024

Outcomes	Actions / Priorities	Quarterly RAG Status	Achieved by March 2024?	Action to regain (if amber or red)	Particular Points to Note
Far-reaching communications activities that increase awareness and engagement with the National Park. (Lead Officer, Hilary Makin)	<ul style="list-style-type: none"> • New Forest Awakening Festival and New Forest nature and climate emergency campaign with partners generates engagement of 100,000. • Special qualities of the New Forest promoted, in person, online and through the media, reaching 500,000. • New Forest Code and individual campaigns about caring for the Forest demonstrate joint messaging and deliver a marked reduction in recreation management issues. 	Previously Green	Previously Green		
Leading the green agenda within and beyond the Forest. (Lead Officer, Hilary Makin)	<ul style="list-style-type: none"> • Green Halo membership increased by 10%. • Programme of events developed with Southampton National Park City. • Support successful Greenprint conference. • Support Culture in Common programme. 	Previously Green	Previously Green	Re-assessing the focus of the Green Halo Partnership. Conference being planned for Q1 next financial year with a focus on Health and Wellbeing	
Sustainable farm businesses contributing to our environmental goals and National Park purposes. (Lead Officer, Paul Walton)	<ul style="list-style-type: none"> • Support the Forest Farming Group to ensure continued financial support from the future ELM Scheme to maintain and enhance the 'public goods' provided by the New Forest. • Seek resources needed to expand the New Forest Land Advice Service to incorporate farm business advice. 	Previously Amber	Previously Amber	Concerns remain regarding the impact of phased reductions in BPS on commons' graziers	Funding secured from the Rural Payments Agency to investigate the most appropriate successor to the Verderers HLS scheme.

5 February 2024

Outcomes	Actions / Priorities	Quarterly RAG Status	Achieved by March 2024?	Action to regain (if amber or red)	Particular Points to Note
<p>A suite of data and evidence sources is collated, analysed and published to inform NPA and partner organisation decision-making. (Lead Officer, Paul Walton)</p>	<ul style="list-style-type: none"> Review and refresh our own Performance Monitoring / Key Performance Indicators within the new Business Plan and Work Programme (working with the Programme Steering Groups). Propose initial list of research opportunities to local universities. Support the New Forest Biodiversity Forum to develop a strategic approach to collecting biodiversity data and evidence. 	Previously Green	Previously Green		
<p>Data gathered to support an application for International Dark Sky Reserve status for the National Park in 2025/26. (Lead Officer, Paul Walton)</p>	<p>Work with the CPRE to prepare a submission for Dark Sky accreditation:</p> <ul style="list-style-type: none"> Collect light reading data over two years. Seek commitment from stakeholders to maintain dark sky status. 	Previously Green	Previously Green	Work continuing with CPRE but data collection unlikely by March 2024 due to resource constraints	

5 February 2024

Re:New Efficiency & Effectiveness - Achieving Excellence

Through the Achieving Excellence theme of our work, we measure progress on objectives designed to achieve the highest quality of service, support and delivery across the organisation. We also recognise that excellence means reacting quickly and efficiently to emerging issues and operating fairly and sustainably in everything we do.

5 February 2024

Outcomes	Actions / Priorities	Quarterly RAG Status	Achieved by March 2024?	Action to regain (if amber or red)	Particular Points to Note
<p>Achieve 'Organisational Net Zero' by 2030 or earlier. (Lead Officer, Nigel Stone)</p>	<ul style="list-style-type: none"> Implement the Authority's Carbon Reduction Plan (published in February 2022), through development of specific actions to achieve the overall targeted reductions. Fit for purpose and sustainable carbon reduction practices in place throughout the organisation and its supply chain. 	Previously Green	Previously Green	Still awaiting 2022/23 Authority emissions data from Defra / Carbon Trust (was due in Dec, now due early Feb). Update / Action Plan still on track to come to members in March.	
<p>New Authority Business Plan agreed. (Lead Officer, Nigel Stone)</p>	<ul style="list-style-type: none"> Following adoption of the updated Partnership Plan, draft and publish ambitious strategic actions for the Authority to deliver. Ensure full member and staff engagement and clear, adequate and appropriate monitoring mechanisms for the life of the Plan. 	Previously Green	Previously Green		Work has now begun on our 2024/25 Annual Work Programme.
<p>People Plan reviewed and implementation successfully continued. (Lead Officer, Nigel Stone)</p>	<ul style="list-style-type: none"> Complete the three-year review of Plan (by Q2). Continued focus throughout this year on Equality, Diversity and Inclusion and leadership of the climate and nature emergency. Update HR policies and procedures considering new home and flexible working practices (Q3 and Q4). 	Previously Green	Previously Green		Staff Survey completed in Nov/Dec. Staff working group to review results and update the People Plan in Q4.

5 February 2024

Outcomes	Actions / Priorities	Quarterly RAG Status	Achieved by March 2024?	Action to regain (if amber or red)	Particular Points to Note
<p>Succession planning further developed, empowering the next generation of managers and leaders from across the organisation. (Lead Officer, Nigel Stone)</p>	<ul style="list-style-type: none"> • Enact the six 'Programme Steering Groups' within the Authority (one for each theme), with clear direction / priorities from the Business Plan and feeding into the Strategic Leadership Team. • Review staff resourcing and/or structures in light of new Partnership Plan and Business Plan priorities and actions. • Any specific staff learning and development opportunities identified and actioned. 	<p>Previously Green</p>	<p>Previously Green</p>		<p>Work is being integrated in our consideration of our 2024/25 Budgets and Annual Work Programme.</p> <p>All staff offered a Green Leadership session.</p>
<p>Significant fundraising for existing and new projects undertaken and successful. (Lead Officer, Hilary Makin)</p>	<ul style="list-style-type: none"> • Substantial multi-million pound lottery application scoping work begun with partners to boost the rural economy - delivering green skills and jobs, supporting commoning and cultural heritage, building on the success of the OPOF and Horizons schemes. • Two lottery applications submitted - on climate action and youth projects. • BMW Recharge in Nature project agreed. • Support the New Forest Trust's Love the Forest visitor giving scheme. 	<p>Previously Green</p>	<p>Previously Green</p>		

5 February 2024

Outcomes	Actions / Priorities	Quarterly RAG Status	Achieved by March 2024?	Action to regain (if amber or red)	Particular Points to Note
New NPA offices secured. (Lead Officer, Steve Avery)	<ul style="list-style-type: none"> • Identify and select suitable sites for consideration. • Secure external funding for build and occupation. • Location and design support partnership working and sustainable travel to work. • Supports green skills and jobs. 	Previously Amber	Previously Green		We should secure external design support by the end of March.